

Election Statements - UHBW Public Governor Elections 2022 - Brisv2.pdf

Election Statements - UHBW Public Governor Election 2022 - SG.pdf

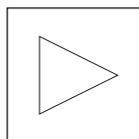
Election Statements - UHBW Public Governor Election 2022 - REW.pdf

Election Statements - UHBW Staff Governor Election 2022.pdf

# CANDIDATES' ELECTION STATEMENTS

## **Election to the Council of Governors Public: Bristol**

Please read carefully before casting your vote.



### **INFORMATION**

Neither CES nor the Trust has corrected or edited the candidates' statements in any way. The views expressed on the following pages are those of the candidates only, and similarly the statements of fact and assertions expressed are made solely by the candidates and have not been validated by the Trust.

If you require these election statements in large print or in other languages, please contact Abi Walcott-Daniel at CES on 020 8889 9203, or via email at [abi.walcott-daniel@cesvotes.com](mailto:abi.walcott-daniel@cesvotes.com)

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## John Chablo



### **Why do you wish to carry out this role?**

As a current Governor, I have seen the impact and importance of good governance within an NHS Foundation Trust, and I would like to continue helping as best I can within this role.

I have also experienced first hand the great support our hospitals provide, as my son was diagnosed with leukaemia when younger, and we were a constant visitor to the Children's Hospital for 3 years, so it is also about being able to give something back.

I also find it a very interesting, worthwhile and stimulating role, and one that I thoroughly enjoy!

### **What skills do you feel you bring to the role?**

I run my own Digital Marketing Agency in Bristol, so I am very interested in monitoring the rapid changes in digitisation within the NHS, and seeing how this can help with improving care within our Trust.

As a business owner I am also commercially aware, and understand all the different facets required when running a business operation, whether large or small.

### **Any other information that you feel is relevant?**

I am fully committed to the role, attending as many meetings as I possibly can, and look forward to hearing all our trust members' views at our Health Matters events.

### **Declaration of Interests:**

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Dr Carole Dacombe



### **Why do you wish to carry out this role?**

I trained in the UHBW hospitals as a junior doctor and then worked alongside them as a GP and hospice-based Palliative Care doctor. I have also relied on their services as a patient, wife, mother and grandmother.

I believe passionately in the NHS but am very aware of the increasing challenges it faces; particularly now in dealing with the work backlog and huge on-going toll on staff caused by the Covid pandemic.

I would love to build on the experience and awareness that I have built up over the past 6 years in this role to represent my fellow Bristolians.

### **What skills do you feel you bring to the role?**

My working life gave me a wide awareness of both NHS and voluntary sector health services (in all settings) and also taught me listening, communication and negotiation skills.

I have participated fully in the schedule of Governor and Public Trust Board meetings at the trust over the past 6 years and have taken a particular interest in quality issues as Chair of the governors' Quality Focus Group.

Alongside my fellow governors I have worked hard to support the trust while also highlighting areas of concern and challenging the Non-Executive Directors and other board members on their responses and strategy.

### **Any other information that you feel is relevant?**

Family members who are currently working in the NHS keep me up to date with how it feels to be 'on the shop floor': while I also have my own very recent experiences as both an outpatient and inpatient locally to draw on.

### **Declaration of Interests:**

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Robert Edwards



### Why do you wish to carry out this role?

I am motivated Volunteer and been volunteering and supporting Adults & Children in Bristol and surrounding area Since 2005. I would like to become a governor to help the trust to provide better care for those that use the service. I want to help and providing better support to staff and others suffering with Mental Health. I would like to help and work along with colleagues to help resolve the issues facing the NHS today.

I would like to represent the interests of member of the public and patients when key decisions are made at the Trust. everyone wants to be treated equally and everyone needs to be treated equally. You'll never know what is going through someone's life I want to be a voice for them.

### What skills do you feel you bring to the role?

My reliability and commitment to the organisation and taking my responsibilities as an unpaid worker seriously people skills – teamwork, good communication, networking and empathy and management skills – leadership, use of initiative, delegation, planning and organising. Helping people from different backgrounds young and old to support and provide practical support.

### Any other information that you feel is relevant?

Information not provided.

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Dr Tom Frewin



### Why do you wish to carry out this role?

It has been an honour to be a governor for the last six years. I took on this role after more than 40 years looking after patients, first as a hospital physician, and then as a local GP with my own practice. That was a great privilege.

I first became a governor because I wanted to give something back by making a contribution to the community. I want to continue to build on that contribution.

### What skills do you feel you bring to the role?

I can bring experience and insight acquired over many years as a health professional.

I have good communication skills. For many years I engaged with the media, giving interviews on controversial and difficult issues regarding health and doctors.

My past experience gives me direct knowledge of how the health system works. I have seen and worked through many reorganisations within the NHS. I can bring sound judgment and common sense, as well as diplomacy in holding the non-executive directors to account. I am realistic, but I will ask the questions when those questions are called for.

### Any other information that you feel is relevant?

It is vital that voices needing to be heard do get a hearing. Concerns should be appropriately passed on and taken seriously.

Given the covid pandemic, and with all the current stresses on the health system, there are many challenges ahead. I want to help others achieve their vision for improved and excellent healthcare in our Bristol hospitals.

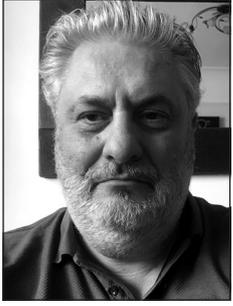
### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Stephen R Hartnell



### **Why do you wish to carry out this role?**

The NHS is the greatest public institution in the world.

I am putting my name forward for your consideration because I believe I have the skill set and the experience to continue the work already being undertaken by the current Governors.

I am an ex-NHS employee in primary care working in inner city Bristol, working with have all the major services in the local health economy to improve the patient experience. I have also needed the services of the Trust as an individual, largely positive, in recent years.

My experiences, I believe, will help tackle the challenges that lie ahead.

### **What skills do you feel you bring to the role?**

As a Practice Manager I am uniquely placed to understand the challenges, organisational and financial, the NHS has faced and continues to face and will continue to face.

I worked for 15 years in primary care, managing a new build project and maintaining the financially of a small but very busy practice. I have 20 years Financial experience and 2 years in Education. As a result I have developed skills such as service development and improvement, strategic planning, compliance and quality, financial and relationship management in both the public and private sectors. I have also worked as a business consultant.

### **Any other information that you feel is relevant?**

I was, a number of years ago, a South Gloucestershire Councillor, leading on Economic Development and was a Non Executive Director for Business Link West. My main interests lay in Finance and Strategic Planning. I mention this because it shows that I am experienced in and acquainted with committee working.

### **Declaration of Interests:**

**Political Party:** Labour Party but not active.

**Financial or other interest in the Trust:** None

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## Martin Rose



### **Why do you wish to carry out this role?**

It has been my absolute honour and privilege first term the trust. The merger with Bristol and Weston, the pandemic, choosing a new Chair of Governors and CEO of the trust, etc. Holding the management of the trust to account is our fundamental responsibility, asking the right questions at the right time - I have learnt a lot from the existing governors at the time. I am passionate about UBHW, I want it to succeed and offer the very best service to the people that we serve. The staff are absolute hero's & I honour them.

### **What skills do you feel you bring to the role?**

I am a former local authority employee, organised and used to being an active and listening part of meetings, able to ask relevant questions, especially when I don't know the answer. Also, I used to be a N/A for Frenchay Health Authority and in 2003, our youngest was born with Cystic Fibrosis. I seem to have spent most of my life in hospital settings and am very comfortable working with people at all levels in this area. I have been part of committees as a governor, offered thoughts and suggestions at meetings. I have loved the last 3 years.

### **Any other information that you feel is relevant?**

I have served 3 years as a public governor for Bristol and am so proud of what has been achieved, especially through such a stressful time with the pandemic. The strategic management are excellent, they have their finger on the pulse and work closely with the governors.

### **Declaration of Interests:**

**Political Party:** None

**Financial or other interest in the Trust:** None

*Please see over*

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## Poojitha (Priya) Savalgi



### Why do you wish to carry out this role?

As a passionate Individual who recognises the importance of hearing the voice of the public. I feel that I would be a valuable addition to the community who would represent the voice of Bristol. As a young student aspiring to study Medicine, the opportunities I will gain from being part of this group would become incomparable experiences, adding to my growing skills and making me into a further developed person.

I feel being part of such a community is an engaging feeling as I am able to voice many opinions which joins to bring a positive change in the Trust.

### What skills do you feel you bring to the role?

I have an interest in a variety of activities. I practise and perform Indian Classical Dance (Bharatanatyam) and Badminton, making me an unreserved and expressive Individual, which will allow me to share opinions and take part in discussions at a higher quality. Having taken part in many public speaking competitions, I feel that within this role, I can showcase and represent the public's and my own opinion towards the committee more candidly. I consider my strengths as being an attentive and active listener who will be able to speak with an unbiased, objective tone for the public's opinions.

### Any other information that you feel is relevant?

Information not provided.

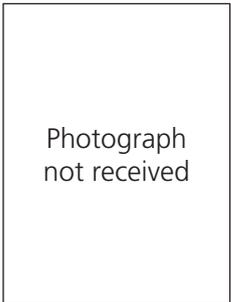
### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Dr Bishnu Upadhaya



### Why do you wish to carry out this role?

The skills which I can bring to the role are an ordered and rational approach to situations; an ability to work as part of a team from the outset; an ability to communicate information as clearly as possible and an ability to understand facts and information quickly and if necessary to provide advice/guidance upon them.

### What skills do you feel you bring to the role?

I like to assist our NHS Trust in the development & implementation of various programs such as helping provide the highest quality of services to identify the properties for improvement & provide specialist healthcare services.

My experiences (at the Corporate Sector, Healthcare Sector, Clinical Governance, Social Sector and Business Sectors) across Many specialities give me a strong background and great understanding to make our NHS more efficient. Having worked and experiences on various projects in the world. I have the willpower to fulfil my duty and responsibilities. I have worked in strategic and operational areas in various organisations.

### Any other information that you feel is relevant?

Information not provided.

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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**Why do you wish to carry out this role?**

I am coming to the end of my second three year term as a governor. During the whole of that time I have been a member of the Nominations and Appointments Committee. For the last 4 years I have been elected to chair the Governors’ Strategy Group and have regularly attended the Constitution Group and the Quality Focus Group. Additionally I was elected by my fellow governors to be the Lead Governor for 2 years. I care passionately about the maintenance and improvement of quality across the whole of health care provision. I am confident that my experience as a governor stands me in a strong position to be re-elected

**What skills do you feel you bring to the role?**

Knowledge of clinical subjects (retired university lecturer in biomedicine). Practical experience of the concepts of evidence based decision making in medicine. Ability to rapidly assimilate and analyse documentary material. Very good interpersonal and communication skills. Experience of all aspects of committee service and procedures. Above all, enthusiasm.

**Any other information that you feel is relevant?**

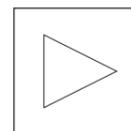
Served for 20 years in the RAMC TA, retiring in the rank of Major. Vice-Chairman, Wick and Abson Parish Council. Member of the NHS South West Citizen’s Assembly. Previously an occasional researcher for the Nuffield Trust. Member of the South Gloucestershire Council Prevent Steering Group. Prior to retirement I served for 37 years as a Lecturer then Senior Lecturer in various biomedical sciences.

**Declaration of Interests:**

**Political Party:** None

**Financial or other interest in the Trust:** None

CANDIDATES’  
ELECTION  
STATEMENTS  
Election to the Council of Governors  
Public: South Gloucestershire  
Please read carefully before casting your vote.



**INFORMATION**

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## Ben Argo



### Why do you wish to carry out this role?

Running for governor to this Trust means being able to help improve the health and wellbeing of people from across the West of England. I want to champion awareness and improve treatment outcomes for people with learning disabilities, autism, and other neurodiverse disabilities.

### What skills do you feel you bring to the role?

I bring my life's worth of experience growing up with autism spectrum disorder, ADHD, and dyspraxia; and can use those skills to make clear how can impact a person's healthcare experience. The majority of work I do is as a Peer Mentor with the Bristol Autism Spectrum Service, bringing my knowledge and experience to healthcare projects.

### Any other information that you feel is relevant?

By electing me I will bring direct, representation to autistic and neurodiverse people; increasing diversity on the Board of Governors at UHBW.

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Raymond Phipps



### Why do you wish to carry out this role?

As a lifetime resident of South Gloucestershire I have experience as a patient on many occasions. My family and friends have benefitted from excellent healthcare provided by highly skilled and compassionate doctors and staff. Personal experience has given me a good understanding of the wide range of healthcare issues and the resources needed to deal with them. I believe that care of the highest standard with good integration of all the agencies involved should be available to everyone. I have a keen interest in the future work of UHBT and serving on the council of governors. It would be a privilege to contribute to the effective running of the Trust.

### What skills do you feel you bring to the role?

I have successfully held a wide range of positions from Engineer to Divisional Manager. Serving on company executive control committees gave me experience of the day to day operation of Divisions within an international corporation. Roles have included responsibility for contract negotiation, financial performance, technical and strategic development. Dealing with large capital projects I visited many countries to precisely identify customer needs and the means to satisfy them. In achieving profitable results, I developed good interpersonal and communication skills. I am a Member of The Institution of Engineering and Technology

### Any other information that you feel is relevant?

UHBTW provides essential healthcare from birth through childhood to our later years. Developing and sustaining this in context of current and future challenges is crucial. As a Member of the Council I will use my best endeavors on behalf of patients to help achieve that outcome.

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## John Sibley



### Why do you wish to carry out this role?

I will soon have completed two terms as a Governor in The trust representing the public of South Gloucestershire. A role which I have been honoured by the trust shown in me by members in the South Gloucestershire constituency. During my time as a Governor there have been significant developments in the trust including the merger with Weston Super Mare. I am keen to play a part in continuing the full integration of Weston into the trust and to help expand the services that Weston can provide. The second major event was of course COVID and the Governors have played a key part in helping the Trust overcome all the obstacles that this pandemic has caused. Thirdly with a new Chief Executive arriving I am hoping to play a part in taking The Trust forward under his leadership.

### What skills do you feel you bring to the role?

During my time as a Governor I believe I have shown that I am able to ask difficult questions and to persevere when the answer is not what I expected. I have shown that I can hold the NED's to account. I have shown that I can work in committees and groups and that I am a good listener. I am also confident enough to challenge when I feel it necessary.

### Any other information that you feel is relevant?

I am committed to reducing the length of time elderly patients, who are clinically fit for discharge, spend in hospital. I will continue to press for change.

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Anthony Tanner



### Why do you wish to carry out this role?

I would like to become a Governor of the Trust once again for the following reasons.

Firstly, having been a former patient, I would like to give back some of my time and experience to enable the Trust to maintain and continue its good work.

Secondly, skills and experiences gained over six decades starting as an apprentice, managing a business, running my own business and finally working for Her Majesty's government.

If I can improve the quality of care by sharing my experiences and applying skills I have obtained, I hope to help the future of healthcare in Bristol.

### What skills do you feel you bring to the role?

I have previously served as a Governor for 6 years at the UHB NHS. I also have a wide range of skills in communications, marketing, advertising, photography and print.

I listen and I am not afraid to stand up and ask "Why"

### Any other information that you feel is relevant?

Information not provided.

### Declaration of Interests:

**Political Party:** Conservative Party

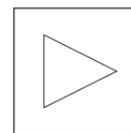
**Financial or other interest in the Trust:** None

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# CANDIDATES' ELECTION STATEMENTS

**Election to the Council of Governors**  
Public: Rest of England and Wales

Please read carefully before casting your vote.



## INFORMATION

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## Hessam Amiri



### Why do you wish to carry out this role?

NHS has always been a core of my childhood and been a visitor of family member to all different hospitals. I have decided to help as much as I can to support the NHS staff and visitors. During the past two years my respect for all NHS staff even increased even further during Covid how hospitals dealt with a pandemic and came to the rescue of the nation. I was lucky to see it from within Bristol how they overcame all the difficulties. For me it would be amazing if I can run for another term

### What skills do you feel you bring to the role?

Feel like being a governor last term I learned a lot on how things run, and I always tried to bring my own experience from different hospitals. And more importantly different background and age as I always feel

those voices are needed to make sure that from all different communities they are heard. I have gained more understanding now what it means to be governor this year and will kick this term in a better place. The era of technology I hope to bring my Work skills to the NHS and help and advice with new tech in mind

### Any other information that you feel is relevant?

The past three years has been a lot of experience witnessing the merger off the hospitals ,change of leadership and and all of this during a pandemic. It would be an honour for me to continue wearing my NHS governor badge proud if I have another term.

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Dr Mark William Patteson



### Why do you wish to carry out this role?

As a vet, I have a lifelong interest in medicine and health – human as well as animal. I have a deep personal affinity for Bristol hospitals – where our 3 children were born, one needing surgery for a congenital anomaly, via personal experience as a patient, to seeing my mother treated in ICU and the excellent care during multiple medical problems leading to the death of my father.

I am now reducing my veterinary workload so I would have time to use my personal experiences, professional expertise and empathy for people to help the health services in my community.

### What skills do you feel you bring to the role?

I have been a vet for 36 years which brings me some medical understanding. I am a Cardiology specialist, experienced in clinical work, teaching and in research and drug trials. I joined a 6 vet mixed practice which grew to 36 vets, started a referral service which grew to 15 vets and then started a Veterinary Cardiology service (HeartVets) which is now the UK's largest. This has given me insight in service development, and skills in leadership, financial management, health and safety law and implementation, people and HR management, clinical audit, practice standards, CPD and training and client satisfaction.

### Any other information that you feel is relevant?

I feel that someone with a medical understanding, but a professional career outside the NHS and human medicine, can bring ideas and questions which are useful and insightful for a governor's role as "a critical friend"

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

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## Olivia Ratcliffe



### Why do you wish to carry out this role?

I see governorship as a wonderful opportunity to help shape and support decisions which benefit patients by the trust, because UHBW is critical to our whole region. As well as a patient and Southwest local I am a Nurse, having previously worked across medicine and surgery in Bristol, and I am now a Head of Nursing at RUH, Bath.

I am excited to see the new appointments in the organisation work and be part of their journey. Understanding what makes great healthcare is my second language, and I am fully committed to ensuring UHBW delivers this for local people.

### What skills do you feel you bring to the role?

I wholly understand the current challenges the trust has and have recently worked to help deliver the ICU expansion, integrate with Weston, and tackle waiting lists at UHBW. This experience has made me used to receiving reports, interpreting that data, and then debating, problem solving, and making sense of what impact those actions will have on people's care.

First and foremost, I will use this knowledge to hold the trust's decision makers to account and ensure quality. However, I am also keen to use my skills to continue to champion underrepresented and disempowered groups access to, and relationship with, the NHS.

### Any other information that you feel is relevant?

Information not provided.

### Declaration of Interests:

**Political Party:** None

**Financial or other interest in the Trust:** None

# UHBW Staff Governor Elections 2022: Candidate Statements

## Nursing and Midwifery Staff (2 to elect, 3 candidates standing):



### **Francisco Fernandez Valdes**

#### **Why do you wish to carry out this role?**

I consider council governors contribute massively to improve healthcare service provision and keep transparency and constant innovation/inclusion of all protected characteristics of our clients.

#### **What skills do you feel you bring to the role?**

My long term NHS experience. I have been working in Primary and Secondary care within different specialities and different roles too.

#### **Any other information that you feel is relevant?**

I would like to expand my knowledge to in other areas.

#### **Declaration of Interests:**

Political Party: None

Financial or other interest in the Trust: None



### **Karen Marshall**

#### **Why do you wish to carry out this role?**

To me, being a governor is being able to put ideas forward for the wider community and implementing change for staff and patients which I feel very passionate about. As it stands, the paediatric aspect is such a small part of a large trust. To be able to represent this would be a real honour.

#### **What skills do you feel you bring to the role?**

I've been a paediatric nurse for 15 years working in Bristol and recently moved to Weston hospital. I have an approachable manner and an open minded attitude to other peoples opinion therefore can represent their voice across the board. I am very organised within my work and happy to take on tasks where needed.

#### **Any other information that you feel is relevant?**

To learn how different areas of the trust works will be a great learning curve which I would love to be a part of.

#### **Declaration of Interests:**

Political Party: None

Financial or other interest in the Trust: None



## **Karen Low**

### **Why do you wish to carry out this role?**

As a Senior Registered Nurse at Weston General Hospital for greater than two decades delivering advance practise and leadership; I would like to support and improve the health of the community. To ensure there is equality, diversity and accessibility to all services offered to all service users . To deliver excellent services that are sustainable, evidence based and meet the needs of our community.

Support staff to deliver healthcare in an environment that will enable them to put the patient first and deliver care at its very best with available resources. Remain proud of the NHS a world class service.

### **What skills do you feel you bring to the role?**

I have had the opportunity to hold core membership on Trust committees; where I was able to influence and embed change for service improvements. As a Leader I have engaged with staff at all levels supporting, encouraging and valuing them; to deliver the best they can at all times for the patients. I am committed, honest, reliable and have ownership of emotional intelligence and excellent communication skills. I work well in a team, under pressure and dynamic environments. I am respectful of others and have excellent listening skills and experience

### **Any other information that you feel is relevant?**

I held the role of school Governor for three years and the role of Chairperson of a Parents Committee of a Primary school; I have gained transferable skills for a Staff Governor role. I am a staff life coach and volunteer one hour a week for CRUSE National Bereavement Charity.

### **Declaration of Interests:**

Political Party: None

Financial or other interest in the Trust: None

## **Other Clinical Healthcare Professionals (1 to elect, 3 candidates standing):**



### **Hippolyte Campbell-Jones**

#### **Why do you wish to carry out this role?**

I want to ensure the views of my fellow staff are represented at a strategic level.

Working with the Frail Elderly I can identify the importance of supporting this group of patients and in particular strengthening our communications across to Primary Care in an effort to reduce hospital admissions. This has been highlighted by the Department of Health so I am keen to see how this is addressed.

Also as I come from a diverse cultural background and spent my childhood moving between several countries, I feel this helps me to champion the diversity and equality agenda for the Trust.

#### **What skills do you feel you bring to the role?**

I am an excellent listener so colleagues and patients often open up and share their thoughts with me.

Having worked within the Trust since 1997 I feel this has given me an excellent grasp of how we have evolved but also the ability to look at new proposals with the aim of improving our future services particularly within these difficult times due to the ongoing pandemic.

#### **Any other information that you feel is relevant?**

Having developed an interest in Parkinson's Disease I would like to be an advocate for these patients and their carers so the Trust can aim to provide the best possible care for them.

#### **Declaration of Interests:**

Political Party: None

Financial or other interest in the Trust: None



### **Shinnah Faddah**

#### **Why do you wish to carry out this role?**

I like to join board of governors primarily because it gives me an opportunity to put forward feedback from staff and a cross section of patients; as feedbacks are the rocks growing organisations thrives upon.

If UHBW would achieve her 2025 goals to become a leading trust in England, then she'd have to first become a learning organisation that sink her roots deeply on honest feedbacks. I believe I am well placed to feel the pulse of the staff [being one myself] and the patients alike. Most of my patients are always relaxed and do volunteer their views/concerns about their care. This, I believe are the sort of scenarios that'll help grow UHBW into a patient/community focused Trust.

This is also an opportunity for me to better appreciate and key into the bigger picture the Trust runs with.

#### **What skills do you feel you bring to the role?**

I have over 10 years working in public and private health sector, in UK and Nigeria.

Have worked with the world health organisation too, on a project.

I am very good listener.

Innately innovative.

**Any other information that you feel is relevant?**

*Information not provided.*

**Declaration of Interests:**

Political Party: None

Financial or other interest in the Trust: None



**Jocelyn Hopkins**

**Why do you wish to carry out this role?**

I am proud to say that I have worked at Weston General Hospital as an allied health professional (Physiotherapist) for over ten years and am excited about what the future holds for my hospital. Since we have merged into a larger foundation trust I am keen to help and support my colleagues and the trust in making this a success. I have had the privilege of being a staff governor since 2021. This role has given me the opportunity to support the hospital and help it improve by challenging senior leaders when necessary and ask what can be done to improve our struggling areas. I feel I have the necessary communication skills and enthusiasm to represent the views of non-medical health professionals at governor level whilst developing this role at University Hospitals Bristol and Weston NHS Foundation Trust.

**What skills do you feel you bring to the role?**

I have worked at Weston General Hospital since 2009, currently within the Orthopaedic department where I have a leading role within hip fracture quality improvement which has created significant improvements in the quality of care that our patients receive. This requires me to work with clinicians across the Trust which has enhanced my communication and leadership skills. I work with commitment, honesty and empathy which I feel are transferable skills to being a governor. My time working at Weston has also allowed me to build a good rapport with many colleagues across the trust which will be invaluable when communicating between the trust board and all members of the trust.

**Any other information that you feel is relevant?**

*Information not provided.*

**Declaration of Interests:**

Political Party: None

Financial or other interest in the Trust: None