

**Freedom of Information Request**

**Ref: 23-451**

6 July 2023

By Email

Dear Sir/Madam

Thank you for your request for information under the Freedom of Information Act 2000. The Trust's response is as follows:

- We can confirm that we hold some of the information you are requesting

**I am interested in understanding the spending of NHS Trusts on management consulting services in the past five years.**

**For the purpose of clarity, 'management consulting services' are defined as any external advisory services provided to support decision making and strategic planning, change management, operational efficiency, and other related areas.**

**Specifically, I am requesting the following information:**

**- Total expenditure on management consulting services for each year within the past five years within your trust.**

2018/19 - £835,472

2019/20 - £405,852

2020/21 - £460,406

2021/22 - £310,294

2022/23 - £433,407

**- The names of the consulting firms that were contracted, if this does not breach any privacy or contractual clauses.**

CARNALL FARRAR LIMITED

KPMG LLP

MCKINSEY & COMPANY INC

BLUE GOOSE DESIGN LTD

THE BERKELEY PARTNERSHIP LLP

JONES LANG LASALLE LIMITED

HARTNELL TAYLOR COOK LLP

INSOURCE SELECT LTD

TOTAL CONFLICT MANAGEMENT LTD T/A  
BERTHOLD BAUER BVAT CONSULTANTS LTD  
UNIQUE HEALTH SOLUTIONS LIMITED  
MR B & FRIENDS CREATIVE LTD  
EXETER LEADERSHIP CONSULTING LIMITED  
ERNST & YOUNG LLP  
PRICewaterHOUSECOOPERS LLP  
DAC BEACHCROFT LLP  
Alamac Ltd  
Paul Beal Consulting Ltd  
ACCESSABLE  
JRP SOLUTIONS LTD  
GLEEDS COST MANAGEMENT LTD  
IRG ADVISORS LLP - ODGERS BERNDTSON  
THIS EQUALS (LTD)  
ONE CARE CONSULTING & SERVICES LTD  
CORE Q LTD  
COCREATE CONSULTANCY LTD  
PRACTICUS LIMITED  
MBARC LIMITED  
GE HEALTHCARE FINNAMORE LIMITED  
FINNAMORE ASSOCIATES LIMITED  
MENTOR COMMUNICATIONS CONSULTANCY LTD  
IMAGINE RESULTS LIMITED  
NICHE HEALTH & SOCIAL CARE CONSULTANT LTD  
CHKS LIMITED  
MACLEAN CONSULTANCY LTD  
B TEAM

**- The specific areas or projects for which these consulting services were employed.**

Due to the way the invoices are logged in our ledger we are unable to link them to specific projects. Please note, the Trust does not hold the data in a format that would enable us to fully respond to your request to the level of detail required and a manual trawl for this information would significantly exceed the 18 hours limit set down by the FOI as the reasonable limit. Section 12 of the FOIA provides that we are not obliged to spend in excess of 18 hours in any sixty-day period locating, retrieving and identifying information in order to deal with a request for information and therefore we are withholding this information at this time

This concludes our response. We trust that you find this helpful, but please do not hesitate to contact us directly if we can be of any further assistance.

If, after that, you are dissatisfied with the handling of your request, you have the right to ask for an internal review. Internal review requests should be submitted within two months of the date of receipt of the response to your original letter and should be addressed to:

Data Protection Officer  
University Hospitals Bristol and Weston NHS Foundation Trust  
Trust Headquarters  
Marlborough Street  
Bristol  
BS1 3NU

Please remember to quote the reference number above in any future communications.

If you are not content with the outcome of the internal review, you have the right to apply directly to the Information Commissioner for a decision. The Information Commissioner can be contacted at: Information Commissioner's Office, Wycliffe House, Water Lane, Wilmslow, Cheshire, SK9 5AF

#### Publication

Please note that this letter and the information included/attached will be published on our website as part of the Trust's Freedom of Information Publication Log. This is because information disclosed in accordance with the Freedom of Information Act is disclosed to the public, not just to the individual making the request. We will remove any personal information (such as your name, email and so on) from any information we make public to protect your personal information.

To view the Freedom of Information Act in full please click [here](#).

Yours sincerely

**Freedom of Information Team**  
**University Hospitals Bristol and Weston NHS Foundation Trust**